

APPENDIX 1: Proposed 2018/19 Corporate Risk Register

The following 2018/19 Corporate Risk Register has been developed through an assessment of the risks to achieving year three of our 2016-2019 corporate strategy. This assessment has also included an assessment of:

- 2017/18 corporate risks remaining at amber or red at the 2017/18 year end
- Considering risks that might prevent the achievement of year three of the 2016-2019 corporate strategy.
- Any risks to be escalated from service risk registers
- The external environment that we operate in.

In developing our risk register we have used a 9 grid tool based on likelihood and impact of the risk which not only gives a Green, Amber, Red classification but helps us prioritise action to mitigate that risk depending on where the risk sits on the grid. This is shown at Table 2. The risk register is a 'live' tool that is changed if new risks arise or risks are managed down over the year.

Table 1: Proposed 2018/19 corporate risks and position at start of year

Corporate strategy ref	Risk Description	Existing controls/mitigating action	Risk rating at start of year	Green, Amber or Red	Lead officer
Shift 1 The place and the park on a landscape scale	1. Adverse exchange rate movements for Moorlife 2020 European funding	<ul style="list-style-type: none"> • Capping Sterling budget • Consider hedging transaction 	Medium Impact Medium Likelihood	AMBER	PN
Shift 1 The place and the park on a landscape scale	2. Area of NP land safeguarded in agri-environment schemes reduces because of Brexit uncertainty and continuing issues with Countryside Stewardship	<ul style="list-style-type: none"> • National influencing for post Brexit agri/ environmental policies and support systems • Local communications across the farming & land management industry • NPMP work • Increase promotion of the service provided, working closely with other agencies such as NFU, CLA, NE, EA, FC. • Public payment for public goods/ benefits • Influencing role through PDNPA links and NPE's Future of Farming 	High Impact High Likelihood	RED	JRS
Shift 2 Connecting people to the place	3. Failure to inspire people to give to the Peak District National Park Authority	<ul style="list-style-type: none"> • Commercial Development & Outreach strategic plan • Commercial Development & Outreach Operational plan • Authority-approved budget • Implementation of Marketing & Fundraising Service plan to include: - National Parks UK charity and potential PDNP charity 	Medium Impact Medium Likelihood	AMBER	SM

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		<ul style="list-style-type: none"> - Reputation protection activity - Brand activation to engage supporters e.g. supporter videos - CRM solution 			
Cornerstone 2 Our services	4. Failure to deliver an integrated conservation service for land managers and communities which increases awareness, understanding and support for the National Park's special qualities and the public goods delivered by the place	<ul style="list-style-type: none"> • Existing advice service delivered by teams • Neighbourhood and village planning offer by policy and communities service • Updating of NPMP, including comms for special qualities • Refreshing the community development offer • Development of data to provide information • Partnership working, including through NPMP 	Medium Impact Medium Likelihood	AMBER	JRS
Cornerstone 3 Our organisation	5. Failure to influence the transposing of EU laws and legislation for landscape and the environment into UK law after Article 50	<ul style="list-style-type: none"> • NPE Board have agreed 4 priority areas for Government engagement as we leave the EU, including, delivering a better environment for all and grasping the opportunities for farming and land management 	High Impact Low Likelihood	AMBER	SF
Cornerstone 3 Our Organisation	6. Being a 'poorly performing' Authority based on DCLG measures – specifically major applications appeal performance	<ul style="list-style-type: none"> • Member training • Standing Order 1.48 • Director to liaise with CLG • Further training of Members • Training of officers 	Medium Impact High Likelihood	AMBER	JRS
Cornerstone 1 Our assets	7. Lack of capacity in the Property Support team to develop and maintain our asset base	<ul style="list-style-type: none"> • Seeking to recruit • Identified priorities • Finding alternative ways of resourcing 	High Impact Medium Likelihood	AMBER	DH
Shift 1 The place and the park on a landscape scale	8. Failure of the Birds of Prey initiative to deliver	<ul style="list-style-type: none"> • Part of the Birds of Prey initiative • Breeding birds surveys • Engagement with moorland owners • Engagement with Policy and Crime Commissioner 	High Impact Medium Likelihood	AMBER	JRS
Shift 1 The place and the park on a landscape scale	9. Failure to realise opportunities in the 25-Year Environment Plan	<ul style="list-style-type: none"> • Working with National Parks England • NPE Business Plan focusing on 25-Year Environment Plan delivery 	Medium Impact Medium Likelihood	AMBER	SF

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Table 2: 2018/19 Corporate Risk Register – risk starting point following existing mitigating action

IMPACT	High	<u><i>closely monitor</i></u> 5. Failure to influence the transposing of EU laws and legislation for landscape and the environment into UK law after Article 50 (Outcome/delivery risk)	<u><i>manage and monitor</i></u> 7. Lack of capacity in the Property Support team to develop and maintain our asset base (Outcome/delivery risk) 8. Failure of the Birds of Prey initiative to deliver (Reputation risk, Outcome/delivery risk)	<u><i>significant focus and attention</i></u> 2. Area of NP land safeguarded in agri-environment schemes reduces because of Brexit uncertainty and continuing issues with Countryside Stewardship (Outcome/delivery risk)
	Medium	<u><i>accept but monitor</i></u>	<u><i>management effort worthwhile</i></u> 1. Adverse exchange rate movements for Moorlife 2020 European funding (Financial risk, Delivery risk) 3. Failure to inspire people to give to the Peak District National Park Authority (Financial risk, Outcome/delivery risk) 4. Failure to deliver an integrated conservation service for land managers and communities which increases awareness, understanding and support for the National Park's special qualities and the public goods delivered by the place (Outcome/delivery risk) 9. Failure to realise opportunities in the 25-Year Environment Plan (Outcome/delivery risk)	<u><i>manage and monitor</i></u> 6. Being a 'poorly performing' Authority based on DCLG measures – specifically major applications appeal performance (Reputation risk, Financial risk)
	Low	<u><i>accept risks</i></u>	<u><i>accept but review periodically</i></u>	<u><i>accept but monitor</i></u>
		Low		Medium
LIKELIHOOD				